

FY2027 Operating & Capital Budget

CCRTA Board Priority

Public Image & Transparency

Budget Hearing #1 – October 28, 2026

Budget Hearing #2 – November 4, 2026



Budget Calendar

August

08/05 Budget Workshop #1

September

09/02 Budget Workshop #2

October

10/14 Budget Workshop #3
Post Public Notice for Budget Hearings
10/28 Budget Hearing #1

November

11/04 Budget Hearing #2
11/18 Budget Workshop #4 (If Needed)

December

12/02 Date Open – Final FY 2027 Budget Adoption Deadline (If Needed)

FY2027 Service Plan

- Transit services will provide approximately:
 - 4,052,260 Passenger Trips (Estimated 2.6% increase from 2026)
 - 351,053 Hours of Service (Estimated 0.9% decrease from 2026)
 - 6,332,709 Miles of Service (Estimated 0.04% increase from 2026)
- Implement Service Improvements
 - Continue to monitor ridership levels due to fare adjustments
 - Implement fixed route improvements to provide service along Saratoga Blvd. in alignment with the Long-Range System Plan
 - Adjust fixed route services to improve performance and cost effectiveness

FY2027 Operating & Capital Budget

FTEs

DEPARTMENT	Approved FY2026	Proposed FY2027	FTE CHG
TRANSPORTATION	124.00	124.00	0.00
CUSTOMER SERVICE	6.00	6.00	0.00
PURCHASED TRANSPORTATION	0.00	0.00	0.00
SERVICE DEVELOPMENT	4.00	4.00	0.00
MIS	7.00	7.00	0.00
VEHICLE MAINTENANCE	35.00	35.00	0.00
FACILITIES MANAGEMENT	25.00	25.00	0.00
PROCUREMENT	4.00	4.00	0.00
CEO	2.00	2.00	0.00
FINANCE & ACCOUNTING	5.88	5.88	0.00
MATERIALS MANAGEMENT	3.00	3.00	0.00
HUMAN RESOURCES	4.00	4.00	0.00
ADMINISTRATION	2.00	2.00	0.00
CAPITAL PROGRAMS	3.00	2.00	-1.00
PUBLIC RELATIONS	5.50	5.50	0.00
SAFETY & SECURITY	5.00	5.00	0.00
STAPLES STREET CENTER	4.00	4.00	0.00
FTE TOTAL	239.38	238.38	-1.00

FY2027 Operating Budget

Revenues

	Amended	Proposed		
WS#1	FY2026 Budget	FY 2027	\$ Change	% Change
Fare Revenue	\$ 1,422,520	\$ 1,638,218	\$ 215,699	15.2%
Bus Advertising	236,000	183,000	(53,000)	-22.5%
Investment Income	1,431,566	1,503,144	71,578	5.0%
Other Income	7,555	7,631	76	1.0%
Leasing Income	546,426	510,879	(35,547)	-6.5%
Sales Tax	43,011,601	47,928,897	4,917,296	11.4%
Operating Grant	5,365,031	4,525,644	(839,387)	-15.6%
Operating Revenues	52,020,699	56,297,413	4,276,715	8.2%

FY2027 Operating Budget

Expenses

	DEPARTMENT	Amended FY2026 BUDGET	Proposed FY 2027	\$ CHANGE	% CHANGE
WS #3	01 TRANSPORTATION	\$ 12,876,273	\$ 13,044,719	\$ 168,446	1.3%
WS #2	02 CUSTOMER SERVICE	803,158	801,180	(1,978)	-0.2%
WS #3	03 PURCHASED TRANSPORTATION	9,883,987	9,859,472	(24,515)	-0.2%
WS #3	04 SERVICE DEVELOPMENT	706,893	713,332	6,439	0.9%
WS #2	07 MIS	2,221,225	2,257,388	36,162	1.6%
WS #3	11 VEHICLE MAINTENANCE	7,887,069	7,865,008	(22,061)	-0.3%
WS #1	21 FAILITIES MANAGEMENT	3,768,888	3,739,253	(29,635)	-0.8%
WS #1	40 PROCUREMENT	570,041	563,626	(6,415)	-1.1%
WS #2	41 CEO	1,039,888	1,042,885	2,997	0.3%
WS #1	42 FINANCE & ACCOUNTING	1,012,782	1,002,818	(9,964)	-1.0%
WS #3	43 MATERIALS MANAGEMENT	433,912	402,435	(31,477)	-7.3%
WS #2	44 HUMAN RESOURCES	989,435	1,078,127	88,691	9.0%
WS #1	45 ADMINISTRATION	545,776	540,072	(5,704)	-1.0%
WS #2	49 CAPITAL PROGRAMS	473,115	392,832	(80,283)	-17.0%
WS #2	50 PUBLIC RELATIONS	1,210,189	1,191,571	(18,618)	-1.5%
WS #2	52 SAFETY & SECURITY	2,993,378	3,101,349	107,971	3.6%
WS #3	65 DEBT SERVICE	1,605,436	1,602,088	(3,348)	-0.2%
WS #2	77 STAPLES ST CENTER	1,313,400	1,304,995	(8,405)	-0.6%
WS #3	83 SPECIAL PROJECTS	100,000	100,000	-	0.0%
WS #3	85 SUBRECIPIENT GRANT AGREEMENT:	74,256	131,650	57,394	77.3%
WS #3	88 STREET MAINTENANCE	3,625,032	3,625,032	-	0.0%
	Expenses Total	\$ 54,134,134	\$ 54,359,833	\$ 225,699	0.4%

Five-Year CIP

Overview

	Number of Projects	Project Cost	Federal Share	Local Match
FY 2027	17	12,345,301	10,432,420	1,912,881
FY 2028	17	19,058,232	15,964,455	3,093,777
FY 2029	13	20,016,131	16,788,922	3,227,209
FY 2030	12	14,431,879	12,208,230	2,223,649
FY 2031	8	5,275,544	4,390,062	885,482
Total	67	\$ 71,127,086	\$ 59,784,088	\$ 11,342,998

FY2027

Project Name	Project Cost	Federal Share	Local Match
Fixed Route Fleet Replacement (8 CNG 40' units)	\$ 8,121,600	\$ 6,903,360	\$ 1,218,240
Cutaway Van Replacements (16 units)	3,705,677	3,149,825	555,852
Fare Collection Cloud Services	123,604	98,883	24,721
BUS NVR Replacements	46,976	37,581	9,395
SSC Chiller Cool Replacement	43,981	-	43,981
Four High Lift Wheel Dolly Replacements	42,000	33,600	8,400
Fuel Island Lube Hose Reels & Fluid Dispensers Replacement	41,233	32,986	8,247
Bear Lane UPS Replacement	39,802	31,842	7,960
Bus Stop Shelter Amenities	36,216	28,973	7,243
Walk-Behind Floor Scrubber Replacement	27,019	21,615	5,404
Bus Public Wi-Fi and AVL Mobiler Routers	20,300	16,240	4,060
Fluid Storage Tank Pump Replacements	20,209	16,167	4,042
Zero Turn Mower Replacement	17,406	13,925	3,481
Voice Network Routers Replacement	17,292	13,833	3,458
Chiller Fan Motor Replacement	16,171	12,937	3,234
Staff Laptops Replacements	13,460	10,768	2,692
Pressure Washer and Trailer Replacement	12,355	9,884	2,471
	\$ 12,345,301	\$ 10,432,420	\$ 1,912,881

FY2028

Project Name	Project Cost	Federal Share	Local Match
Fixed Route Fleet Replacement (8 CNG 35' units)	\$ 8,771,328	\$ 7,455,629	\$ 1,315,699
Cutaway Van Replacements (14 units)	5,586,057	4,748,148	837,909
ERP Cloud Software Replacement	2,002,430	1,601,944	400,486
Fuel Island Fleetwatch Hardware Replacement	589,448	471,559	117,890
ADA Bus Stop Improvements Phase X	500,000	400,000	100,000
Furniture, Fixtures & Equipment	500,000	400,000	100,000
Transfer Station Restroom (Port/Ayers)	482,848	386,278	96,570
SUV Replacement (5 units)	250,395	200,316	50,079
Shop Storage Shelving	100,000	80,000	20,000
Local and Offsite Backup Solution	93,200	74,560	18,640
Bus DVR Replacements	47,000	37,600	9,400
SSC Security Camera Replacements	35,996	28,797	7,199
Bus Stop Shelter Amenities (Solar batteries/light replacements)	30,000	24,000	6,000
Staples Street Center UPS Replacement	22,250	17,800	4,450
Staff Computer Replacements	20,800	16,640	4,160
Scissor Lift Replacement	16,480	13,184	3,296
Southside Transfer Statation Architectural Conceptual Design	10,000	8,000	2,000
	\$ 19,058,232	\$ 15,964,455	\$ 3,093,777

FY2029

Project Name	Project Cost	Federal Share	Local Match
Fixed Route Fleet Replacement (8 CNG 40' units)	\$ 9,473,032	\$ 8,052,077	\$ 1,420,955
Cutaway Van Replacements (14 units)	6,047,314	5,140,217	907,097
Southside Transfer Station Renovation	3,080,000	2,464,000	616,000
ADA Bus Stop Improvements/Saratoga Bus Shelter Pads/Street Pads	500,000	400,000	100,000
SUV Replacements (6 units)	296,598	237,278	59,320
Server and Storage Replacements	161,815	129,452	32,363
Harris Mobile Handheld Radios	136,000	108,800	27,200
Minivan Replacement (2 units)	107,872	86,298	21,574
SSC Boardroom IT Equipment Replacement	85,000	68,000	17,000
Security Camera Replacements	45,000	36,000	9,000
Staff Computer Replacements	31,000	24,800	6,200
Bus Stop Shelter Amenities (Solar batteries/light replacements)	30,000	24,000	6,000
SSC Office Phone Replacement	22,500	18,000	4,500
	\$ 20,016,131	\$ 16,788,922	\$ 3,227,209

FY2030

Project Name	Project Cost	Federal Share	Local Match
Fixed Route Fleet Replacement (8 CNG 40' units)	\$ 10,230,872	\$ 8,696,241	\$ 1,534,631
Cutaway Van Replacements (7 units)	3,023,657	2,570,108	453,549
Heavy-Duty Truck 3/4 Ton Replacements (7 units)	490,700	392,560	98,140
Light-Duty Truck Replacements (3 units)	183,000	146,400	36,600
Network Switch Replacement Phase 1	115,000	92,000	23,000
Heavy-Duty Truck 1 Ton Replacement	97,000	77,600	19,400
Firewall Replacements	92,000	73,600	18,400
Bus Cradlepoint Replacement (Wi-Fi)	76,000	60,800	15,200
Bus DVR Replacements	47,000	37,600	9,400
Shelter Amenities	30,000	24,000	6,000
Bear Lane Road Monitors Rugged Laptop Replacements	24,400	19,520	4,880
Bear Lane Office Phones Replacement	22,250	17,800	4,450
	\$ 14,431,879	\$ 12,208,230	\$ 2,223,649

FY2031

Project Name	Project Cost	Federal Share	Local Match
Cutaway Van Replacements (6 units)	\$ 3,392,544	\$ 2,883,662	\$ 508,882
PowerPlant Replacement (7 Units)	665,000	532,000	133,000
ADA Bus Stop Improvements, Saratoga Bus Shelter Pads & Street Pad	500,000	400,000	100,000
Farebox Replacements	316,000	252,800	63,200
Aftertreatment Exhaust replacement (7)	210,000	168,000	42,000
Network Switches Replacement Phase 2	115,000	92,000	23,000
Bus DVR Replacements	47,000	37,600	9,400
Bus Stop Shelter Amenities (Solar batteries/light replacements)	30,000	24,000	6,000
	\$ 5,275,544	\$ 4,390,062	\$ 885,482

FY2027 Operating & Capital Budget

WS #1	Proposed			Proposed	
	REVENUES	FY2027		EXPENSES	FY2027
	Passenger Service	\$ 1,638,218	WS #3	01 Transportation	\$ 13,044,719
	Other Income	518,510	WS #2	02 Customer Programs	801,180
	Bus Advertising	183,000	WS #3	03 Purchased Transportation	9,859,472
	Investment Income	1,503,144	WS #3	04 Service Development	713,332
	Sales Tax Revenue	47,928,897	WS #2	07 MIS	2,257,388
	Operating Grant	4,525,644	WS #3	11 Vehicle Maintenance	7,865,008
	OPERATING REVENUES	56,297,413	WS #1	21 Facilities Maintenance	3,739,253
	CAPITAL GRANTS	10,432,420	WS #1	40 Procurement	563,626
	TOTAL REVENUES	66,729,833	WS #2	41 CEO	1,042,885
	Other Sources:Transfer-In (Reserves)	-	WS #1	42 Finance and Accounting	1,002,818
	REVENUES TOTAL	\$ 66,729,833	WS #3	43 Materials Management	402,435
			WS #2	44 Human Resources	1,078,127
			WS #1	45 Administration	540,072
			WS #2	49 Capital Programs	392,832
			WS #2	50 Public Relations	1,191,571
			WS #2	52 Safety & Security	3,101,349
			WS #3	65 Debt Service	1,602,088
			WS #2	77 Staples Street Center	1,304,995
			WS #3	83 Special Projects	100,000
			WS #3	85 Sub Recipient Grant Agreements	131,650
			WS #3	88 Street Maintenance	3,625,032
				OPERATING EXPENSES	54,359,833
				CIP EXPENSES	12,345,301
				EXPENSES TOTAL	\$ 66,705,134

Have Questions?

Thank You!

