

# FY2026 Operating & Capital Budget

CCRTA Board Priority

*Public Image & Transparency*

**Budget Hearing #1 – October 22, 2025**

**Budget Hearing #2 – November 5, 2025**



# Budget Calendar

August

08/06 Budget Workshop #1

September

09/10 Budget Workshop #2

October

10/01 Budget Workshop #3

10/08 Post Public Notice for Budget Hearings

10/22 Budget Hearing #1

November

**11/05 Budget Hearing #2** **FY 2026 Budget Adoption**

11/19 Budget Workshop #4 (If Needed)

December

12/03 Date Open – Final FY 2026 Budget Adoption Deadline (If Needed)

# 2026 Service Plan

- Transit services will provide approximately:
  - 3,672,702 Passenger Trips (Estimated 5.5% decrease from 2025)
  - 332,829 Hours of Service (Estimated 2.4% decrease from 2025)
  - 6,041,080 Miles of Service (Estimated 1.6% decrease from 2025)
- Evaluate and Modify Services due to Fare Adjustments
  - Evaluate implementation of Spare Open Fleets (i.e. Uber) to implement additional improvements for B-Line passengers
  - Monitor ridership level impacts on fixed route and B-Line paratransit services due to fare adjustments
  - Continue to adjust fixed route services to improve performance and cost effectiveness
  - Expand van pool program by 5% with an increase of 2-3 vans to serve more employment locations

# FY2026 Operating & Capital Budget

## FTEs

| DEPARTMENT               | Approved<br>FY2025 | Proposed<br>FY2026 | FTE CHG      |
|--------------------------|--------------------|--------------------|--------------|
| TRANSPORTATION           | 129.00             | 124.00             | -5.00        |
| CUSTOMER SERVICE         | 6.00               | 6.00               | 0.00         |
| PURCHASED TRANSPORTATION | 0.00               | 0.00               | 0.00         |
| SERVICE DEVELOPMENT      | 4.00               | 4.00               | 0.00         |
| MIS                      | 7.00               | 7.00               | 0.00         |
| VEHICLE MAINTENANCE      | 37.00              | 35.00              | -2.00        |
| FACILITIES MANAGEMENT    | 26.00              | 25.00              | -1.00        |
| PROCUREMENT              | 4.00               | 4.00               | 0.00         |
| CEO                      | 2.00               | 2.00               | 0.00         |
| FINANCE & ACCOUNTING     | 5.88               | 5.88               | 0.00         |
| MATERIALS MANAGEMENT     | 3.00               | 3.00               | 0.00         |
| HUMAN RESOURCES          | 4.00               | 4.00               | 0.00         |
| ADMINISTRATION           | 2.00               | 2.00               | 0.00         |
| CAPITAL PROGRAMS         | 3.00               | 3.00               | 0.00         |
| PUBLIC RELATIONS         | 5.50               | 5.50               | 0.00         |
| SAFETY & SECURITY        | 5.00               | 5.00               | 0.00         |
| STAPLES STREET CENTER    | 3.00               | 4.00               | 1.00         |
| <b>FTE TOTAL</b>         | <b>246.38</b>      | <b>239.38</b>      | <b>-7.00</b> |

# FY2026 Operating Budget

## Revenues

| <i>WS#1</i>       | Amended<br>FY2025 Budget | Proposed<br>FY 2026  | \$ Change         | % Change    |
|-------------------|--------------------------|----------------------|-------------------|-------------|
| Fare Revenue      | \$ 1,163,193             | \$ 1,422,520         | \$ 259,327        | 22.3%       |
| Bus Advertising   | 212,297                  | 236,000              | 23,703            | 11.2%       |
| Investment Income | 2,033,727                | 1,431,566            | (602,161)         | -29.6%      |
| Other Income      | 543,741                  | 553,981              | 10,240            | 1.9%        |
| Sales Tax         | 43,222,564               | 43,011,601           | (210,963)         | -0.5%       |
| Operating Grant   | 4,473,575                | 5,365,031            | 891,456           | 19.9%       |
| <b>Total</b>      | <b>\$ 51,649,096</b>     | <b>\$ 52,020,699</b> | <b>\$ 371,602</b> | <b>0.7%</b> |

# FY2026 Operating Budget

## Expenses

| Expenses              |                                  | Amended<br>FY 2025 Budget | Proposed<br>FY 2026 Budget | \$ Change           | % Change     |
|-----------------------|----------------------------------|---------------------------|----------------------------|---------------------|--------------|
| WS #3                 | 01 TRANSPORTATION                | \$ 12,218,744             | \$ 11,947,755              | \$ (270,989)        | -2.2%        |
| WS #2                 | 02 CUSTOMER SERVICE CENTER       | 759,699                   | 755,946                    | (3,754)             | -0.5%        |
| WS #3                 | 03 PURCHASED TRANSPORTATION      | 9,491,286                 | 9,444,024                  | (47,262)            | -0.5%        |
| WS #3                 | 04 SERVICE DEVELOPMENT           | 688,980                   | 675,418                    | (13,562)            | -2.0%        |
| WS #1                 | 07 MIS                           | 2,124,423                 | 2,166,144                  | 41,721              | 2.0%         |
| WS #3                 | 11 VEHICLE MAINTENANCE           | 7,261,063                 | 7,581,055                  | 319,992             | 4.4%         |
| WS #2                 | 21 FACILITIES MANAGEMENT         | 3,502,491                 | 3,572,168                  | 69,678              | 2.0%         |
| WS #1                 | 40 PROCUREMENT                   | 536,312                   | 538,566                    | 2,253               | 0.4%         |
| WS #2                 | 41 CEO                           | 1,173,136                 | 1,024,151                  | (148,985)           | -12.7%       |
| WS #1                 | 42 FINANCE AND ACCOUNTING        | 1,065,041                 | 997,044                    | (67,997)            | -6.4%        |
| WS #3                 | 43 MATERIALS MANAGEMENT          | 307,536                   | 378,830                    | 71,294              | 23.2%        |
| WS #2                 | 44 HUMAN RESOURCES               | 1,057,425                 | 965,829                    | (91,596)            | -8.7%        |
| WS #1                 | 45 ADMINISTRATION                | 527,402                   | 514,301                    | (13,101)            | -2.5%        |
| WS #2                 | 49 INFRASTRUCTURE PROGRAMS       | 475,611                   | 449,509                    | (26,102)            | -5.5%        |
| WS #2                 | 50 PUBLIC RELATIONS              | 1,150,839                 | 1,155,107                  | 4,268               | 0.4%         |
| WS #2                 | 52 SECURITY                      | 3,129,631                 | 2,954,034                  | (175,598)           | -5.6%        |
| WS #3                 | 65 DEBT SERVICE                  | 1,607,353                 | 1,605,436                  | (1,917)             | -0.1%        |
| WS #2                 | 77 STAPLES STREET CENTER         | 1,167,988                 | 1,281,925                  | 113,937             | 9.8%         |
| WS #3                 | 83 SPECIAL PROJECTS              | 100,000                   | 100,000                    | -                   | 0.0%         |
| WS #3                 | 85 SUBRECIPIENT GRANT AGREEMENTS | 74,256                    | 74,256                     | -                   | 0.0%         |
| WS #3                 | 88 STREET MAINTENANCE            | 3,625,032                 | 3,625,032                  | -                   | 0.0%         |
| <b>Expenses Total</b> |                                  | <b>\$ 52,044,249</b>      | <b>\$ 51,806,529</b>       | <b>\$ (237,720)</b> | <b>-0.5%</b> |

## Five-Year CIP Overview

|              | Number of<br>Projects | Project Cost         | Federal Share        | Local Match          |
|--------------|-----------------------|----------------------|----------------------|----------------------|
| FY 2026      | 11                    | \$ 764,479           | \$ 550,309           | \$ 214,170           |
| FY 2027      | 11                    | 17,703,443           | 14,554,435           | 3,149,009            |
| FY 2028      | 10                    | 16,591,793           | 13,712,001           | 2,879,792            |
| FY 2029      | 11                    | 21,383,326           | 17,405,913           | 3,977,414            |
| FY 2030      | 8                     | 11,127,351           | 9,346,504            | 1,780,847            |
| <b>Total</b> | <b>51</b>             | <b>\$ 67,570,392</b> | <b>\$ 55,569,161</b> | <b>\$ 12,001,231</b> |

# FY2026

| Project Name                                   | Project Cost      | Federal Share     | Local Match       |
|--|-------------------|-------------------|-------------------|
| Bus Farebox and Money Vault Replacement        | \$ 328,674        | \$ 262,939        | \$ 65,735         |
| Bus Mobile Radio Replacement                   | 140,933           | 112,746           | 28,187            |
| Bus LED Destination Sign Replacement           | 54,200            | 43,360            | 10,840            |
| Bus Surveillance Video System                  | 49,850            | 39,880            | 9,970             |
| Benches and Solar Lights Replacement           | 49,680            | 39,744            | 9,936             |
| Video Surveillance Servers Replacements        | 38,407            | 30,726            | 7,681             |
| Light Poles Replacement Staples Street Station | 36,000            | -                 | 36,000            |
| Network Switch Replacement                     | 28,904            | -                 | 28,904            |
| Laptops for Operations Staff                   | 20,555            | 16,444            | 4,111             |
| Fuel Island CNG Compressor                     | 11,689            | -                 | 11,689            |
| Video Display Replacement                      | 5,587             | 4,470             | 1,117             |
| <b>11 Projects</b>                             | <b>\$ 764,479</b> | <b>\$ 550,309</b> | <b>\$ 214,170</b> |



# FY2027

| Project Name                                       | Project Cost         | Federal Share        | Local Match         |
|--|----------------------|----------------------|---------------------|
| Eight 40-Foot Units Fixed Route Fleet Replacements | \$ 8,121,600         | \$ 6,903,360         | \$ 1,218,240        |
| 14 Cutaway Van Replacements                        | 6,384,868            | 5,107,894            | 1,276,974           |
| ERP Replacement                                    | 2,250,000            | 1,800,000            | 450,000             |
| ADA Bus Stop Improvements IX                       | 500,000              | 400,000              | 100,000             |
| Bear Lane Elavator Replacement                     | 210,000              | 168,000              | 42,000              |
| Local & Off Site Backup System                     | 58,619               | 46,895               | 11,724              |
| Genfare Tap Pass Reader (Paratransit)              | 49,140               | 39,312               | 9,828               |
| Bus DVR Replacements                               | 47,000               | 37,600               | 9,400               |
| Bus Stop Shelter Amenities                         | 36,216               | 28,973               | 7,243               |
| Bear Lane UPS Replacement                          | 28,000               | 22,400               | 5,600               |
| Laptops for Staff Replacements                     | 18,000               | -                    | 18,000              |
| <b>11 Projects</b>                                 | <b>\$ 17,703,443</b> | <b>\$ 14,554,435</b> | <b>\$ 3,149,009</b> |

# FY2028

| Project Name                                       | Project Cost         | Federal Share        | Local Match         |
|--|----------------------|----------------------|---------------------|
| Eight 40-Foot Units Fixed Route Fleet Replacements | \$ 8,771,328         | \$ 7,455,629         | \$ 1,315,699        |
| 14 Cutaway Van Replacements                        | 6,895,658            | 5,516,526            | 1,379,132           |
| Port/Ayers Restroom                                | 482,848              | 386,278              | 96,570              |
| Five SUV Replacements                              | 250,395              | 200,316              | 50,079              |
| Bus DVR Replacements                               | 47,000               | 37,600               | 9,400               |
| Security Camera Replacements                       | 45,000               | 36,000               | 9,000               |
| Bus Stop Shelter Amenities                         | 39,114               | 31,291               | 7,823               |
| Staff Computer Replacements                        | 31,000               | 24,800               | 6,200               |
| Staples Street Center UPS Replacement              | 22,250               | 17,800               | 4,450               |
| Maintenande Rugged Laptops Replacements            | 7,200                | 5,760                | 1,440               |
| <b>10 Projects</b>                                 | <b>\$ 16,591,793</b> | <b>\$ 13,712,001</b> | <b>\$ 2,879,792</b> |

# FY2029

| Project Name                                       | Project Cost         | Federal Share        | Local Match         |
|--|----------------------|----------------------|---------------------|
| 20 Cutaway Van Replacements                        | \$ 10,639,020        | \$ 8,511,216         | \$ 2,127,804        |
| Eight 40-Foot Units Fixed Route Fleet Replacements | 9,473,032            | 8,052,077            | 1,420,955           |
| ADA Bus Stop Improvements X                        | 500,000              | 400,000              | 100,000             |
| Four SUV Replacements                              | 216,344              | 173,075              | 43,269              |
| Server and Storage Replacements                    | 141,815              | 113,452              | 28,363              |
| SSC Boardroom IT Equipment Replacement             | 112,000              | -                    | 112,000             |
| Two Minivan Replacements                           | 107,872              | 86,298               | 21,574              |
| Network Equipment Replacement Phase 1              | 75,000               | -                    | 75,000              |
| Security Camera Replacements                       | 45,000               | 36,000               | 9,000               |
| Bus Stop Shelter Amenities                         | 42,243               | 33,795               | 8,449               |
| Staff Computer Replacements                        | 31,000               | -                    | 31,000              |
| <b>11 Projects</b>                                 | <b>\$ 21,383,326</b> | <b>\$ 17,405,913</b> | <b>\$ 3,977,414</b> |

# FY2030

| Project Name                                       | Project Cost         | Federal Share       | Local Match         |
|--|----------------------|---------------------|---------------------|
| Eight 40-Foot Units Fixed Route Fleet Replacements | \$ 10,230,872        | \$ 8,696,241        | \$ 1,534,631        |
| Serven Heavy-Duty Truck 3/4-Ton Replacements       | 490,700              | 392,560             | 98,140              |
| Three Light-Duty Truck Replacements                | 183,000              | 146,400             | 36,600              |
| Heavy-Duty Truck 1-Ton Replacement                 | 97,000               | 77,600              | 19,400              |
| Bus DVR Replacements                               | 47,000               | -                   | 47,000              |
| Shelter Amenities                                  | 42,129               | 33,703              | 8,426               |
| Bear Lane Phones                                   | 22,250               | -                   | 22,250              |
| Bear Lane Road Monitors Rugged Laptop              | 14,400               | -                   | 14,400              |
| <b>8 Projects</b>                                  | <b>\$ 11,127,351</b> | <b>\$ 9,346,504</b> | <b>\$ 1,780,847</b> |

# FY2026 Operating & Capital Budget

| WS #1 | Proposed                                    |                      |       | Proposed                          |                      |
|-------|---|----------------------|-------|-----------------------------------|----------------------|
|       | REVENUES                                    | FY2026               |       | EXPENSES                          | FY2026               |
|       | Passenger Service                           | \$ 1,422,520         | WS #3 | 01 Transportation                 | \$ 11,947,755        |
|       | Other Income                                | 553,981              | WS #2 | 02 Customer Programs              | 755,946              |
|       | Bus Advertising                             | 236,000              | WS #3 | 03 Purchased Transportation       | 9,444,024            |
|       | Investment Income                           | 1,431,566            | WS #3 | 04 Service Development            | 675,418              |
|       | Sales Tax Revenue                           | 43,011,601           | WS #1 | 07 MIS                            | 2,166,144            |
|       | Operating Grant                             | 5,365,031            | WS #3 | 11 Vehicle Maintenance            | 7,581,055            |
|       | <b>OPERATING REVENUES</b>                   | <b>52,020,699</b>    | WS #2 | 21 Facilities Maintenance         | 3,572,168            |
|       | <b>CAPITAL GRANTS</b>                       | <b>550,309</b>       | WS #1 | 40 Procurement                    | 538,566              |
|       | <b>TOTAL REVENUES</b>                       | <b>52,571,008</b>    | WS #2 | 41 CEO                            | 1,024,151            |
|       | <b>Other Sources:Transfer-In (Reserves)</b> | <b>-</b>             | WS #1 | 42 Finance and Accounting         | 997,044              |
|       | <b>REVENUES TOTAL</b>                       | <b>\$ 52,571,008</b> | WS #3 | 43 Materials Management           | 378,830              |
|       |   |                      | WS #2 | 44 Human Resources                | 965,829              |
|       |   |                      | WS #1 | 45 Administration                 | 514,301              |
|       |   |                      | WS #2 | 49 Capital Programs               | 449,509              |
|       |   |                      | WS #2 | 50 Public Relations               | 1,155,107            |
|       |   |                      | WS #2 | 52 Safety & Security              | 2,954,034            |
|       |   |                      | WS #3 | 65 Debt Service                   | 1,605,436            |
|       |   |                      | WS #2 | 77 Staples Street Center          | 1,281,925            |
|       |   |                      | WS #3 | 83 Special Projects               | 100,000              |
|       |   |                      | WS #3 | 85 Sub Recipient Grant Agreements | 74,256               |
|       |   |                      | WS #3 | 88 Street Maintenance             | 3,625,032            |
|       |   |                      |       | <b>OPERATING EXPENSES</b>         | <b>51,806,529</b>    |
|       |   |                      |       | <b>CIP EXPENSES</b>               | <b>764,479</b>       |
|       |   |                      |       | <b>EXPENSES TOTAL</b>             | <b>\$ 52,571,008</b> |

## Recommendation

Staff recommends the Board of Directors adopt the proposed FY2026 Operating and Capital Budget of \$52,571,008.

# Have Questions?

*Thank You!*

